

#FY 2016 Results

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Disclaimer

This document contains forward-looking statements. Any forward-looking statement does not constitute forecasts as defined in European regulation (EC) 809/2004. Forward-looking statements relate to expectations, beliefs, projections, future plans and strategies, anticipated events or trends and similar expressions concerning matters that are not historical facts. The forward-looking statements are based on the Company's current beliefs, assumptions and expectations of its future performance, taking into account all information currently available. Forward-looking information and statements are not guarantees of future performance and are subject to various risks and uncertainties, many of which are difficult to predict and generally beyond the control of the Company. These risks and uncertainties include those discussed or identified under section 4 "Risk Factors" of the SoLocal Group's "*Document de référence*" which was filed with the French financial markets authority (AMF) on 29 April 2016 and the updates thereof filed respectively on 17 October 2016 and 1st December 2016. Important factors that could cause actual results to differ materially from the results anticipated in the forward-looking statements include the effects of competition, usage levels, the success of the Group's investments in France and abroad, and the effects of the economic situation.

The forward-looking statements contained in this document apply only at the date of this document. SoLocal Group does not undertake to update any of these statements to take account of events or circumstances arising after the date of said document or to take account of the occurrence of unexpected events.

Accounting data presented on an annual basis are in audited consolidated form, but accounting data indicated on a quarterly or halfyearly basis are in unaudited consolidated form.

Business indicators covered in the presentation are for continued activities.

All financial data and indicators are published in details within the report of Consolidated financial information as of 31 December 2016 which is available on the corporate website, <u>www.solocalgroup.com</u> (finance area).









Business Update



Financial Performance



Outlook

#FY 2016 results

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Business Update

Jean-Pierre Remy Chief Executive Officer





Q4 2016: Strong improvement of Internet growth and profitability reflecting strong Internet order growth in the first 9 months 2016

Internet revenues : €171M, up +5%¹

- Audience growth: visits $+9\%^{1}$, of which $+18\%^{1}$ mobile (45% of total audience)
- Local Search revenues: +2%¹ resulting from:
 - Local Search ARPA: +9%¹, resulting in annual growth of +6%
- Digital Marketing revenues: +14%¹, starting to reflect strong sales order dynamic
- decrease in costs (-5%)

2016 results meeting the target range of the 2016 initial outlook:

- Internet growth: +1%
- EBITDA margin: 28%
- Outlook for 2017:
 - Internet growth: +3% to +5%
 - EBITDA²: €210m to €225m
- implemented in Q1 2017 and allowing the implementation of "Conquer 2018"

¹Q4 2016 vs Q4 2015 (scope: continued activities) ² Total (Internet + Print & Voice) recurring EBITDA ³ Total (Internet + Print & Voice) recurring EBITDA to revenue margin

- Local Search Client base: -6%¹, still limited by reduced investments in telesales client acquisition

• Recurring EBITDA²: €58M up +9%¹ vs Q4 2015, EBITDA margin³ of 28%, up +3pts vs Q4 2015, thanks to

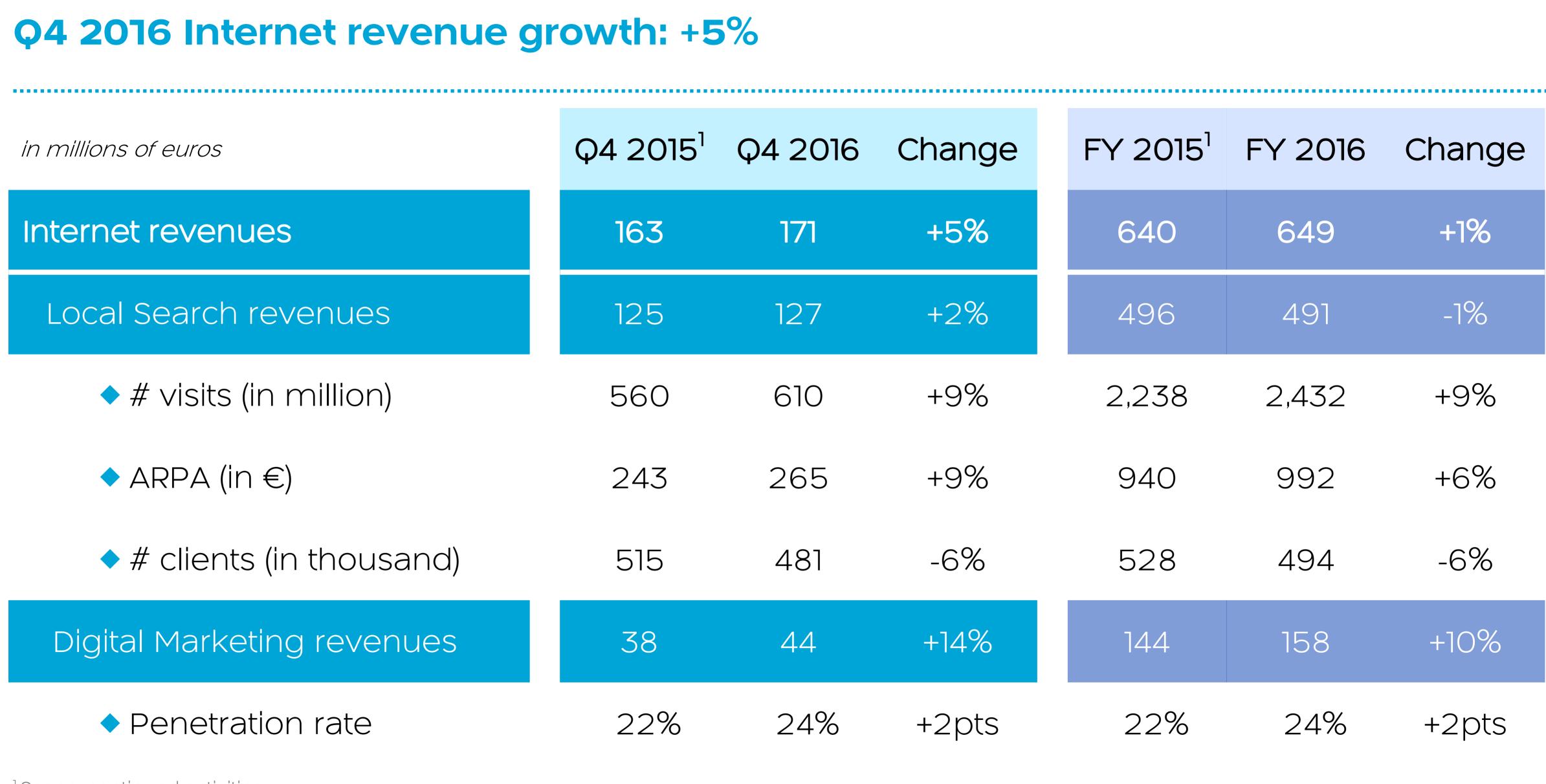
Financial restructuring plan approved by creditors, shareholders and the Commercial Court of Nanterre to be











¹Scope: continued activities

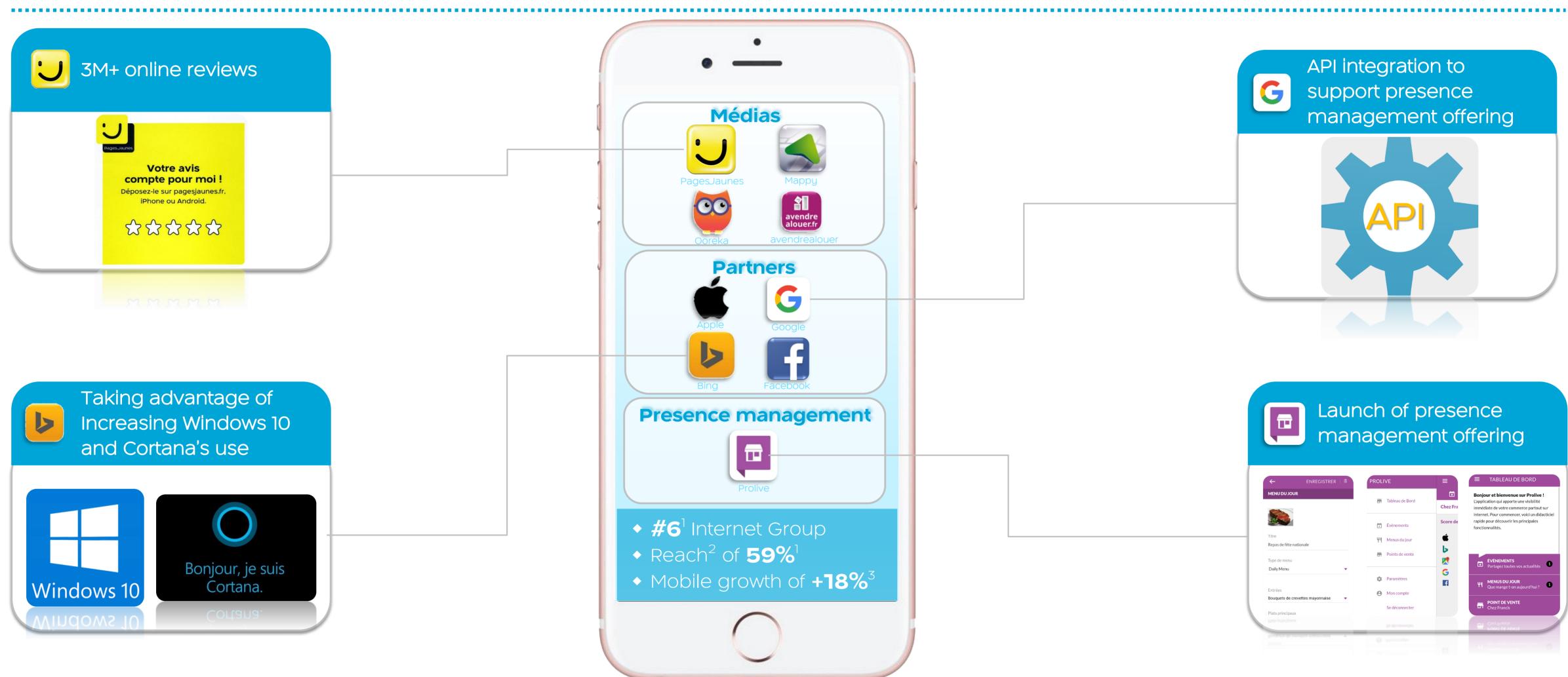
Q4 2016	Change	FY 2015 ¹	FY 2016	Change
171	+5%	640	649	+1%
127	+2%	496	491	-1%
610	+9%	2,238	2,432	+9%
265	+9%	940	992	+6%
481	-6%	528	494	-6%
44	+14%	144	158	+10%
24%	+2pts	22%	24%	+2pts







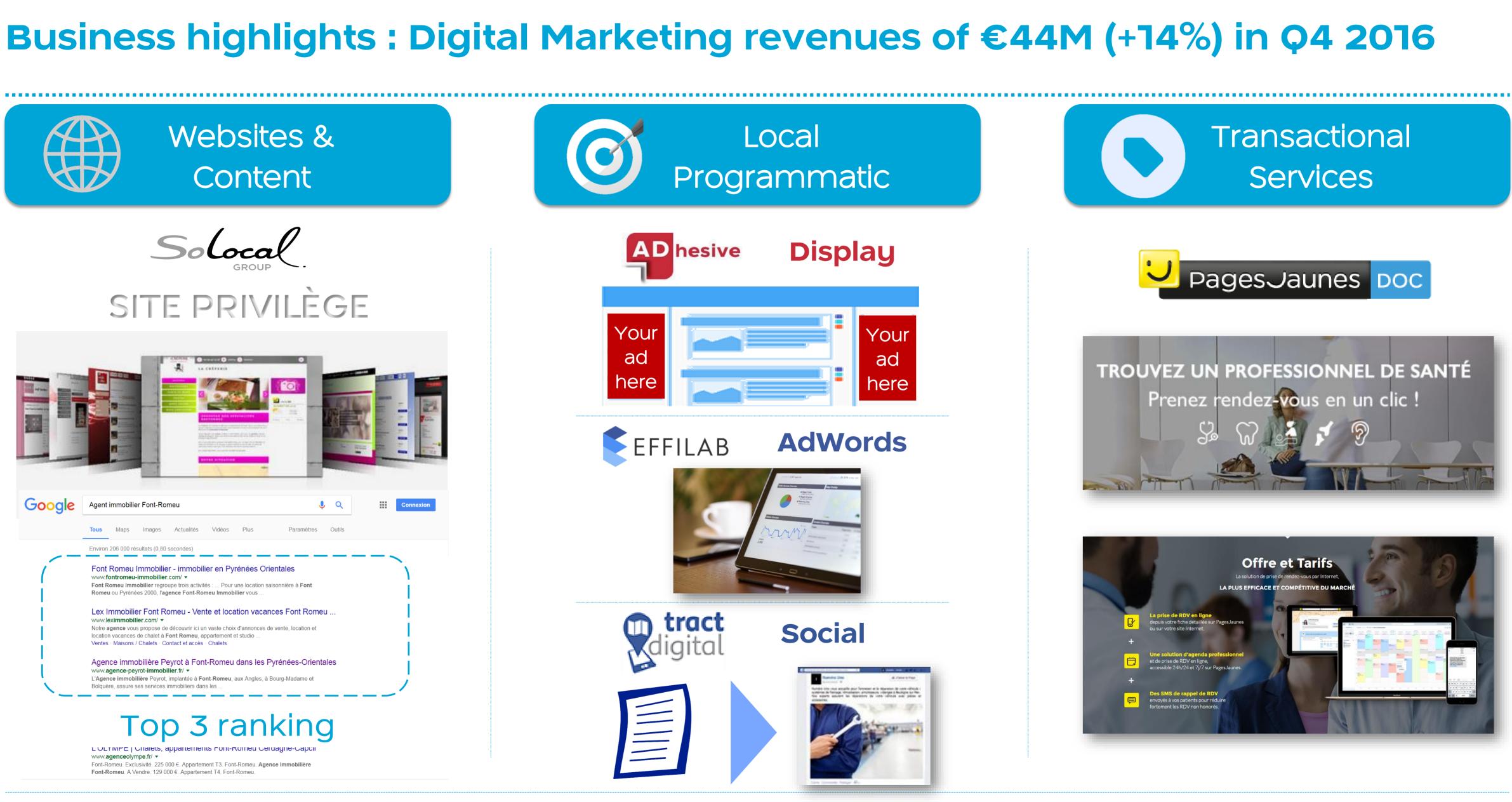
Business highlights : Local Search revenues of €127M (+2%) in Q4 2016



¹Ranking of Internet Group in France (fixed + mobile) as of October 2016 (source: Mediametrie)² Reach is defined as the number of unique visitors of a website, expressed as a percentage of a reference population during a given period 3 SoLocal Group's mobile audience growth Q4 2016 vs Q4 2015









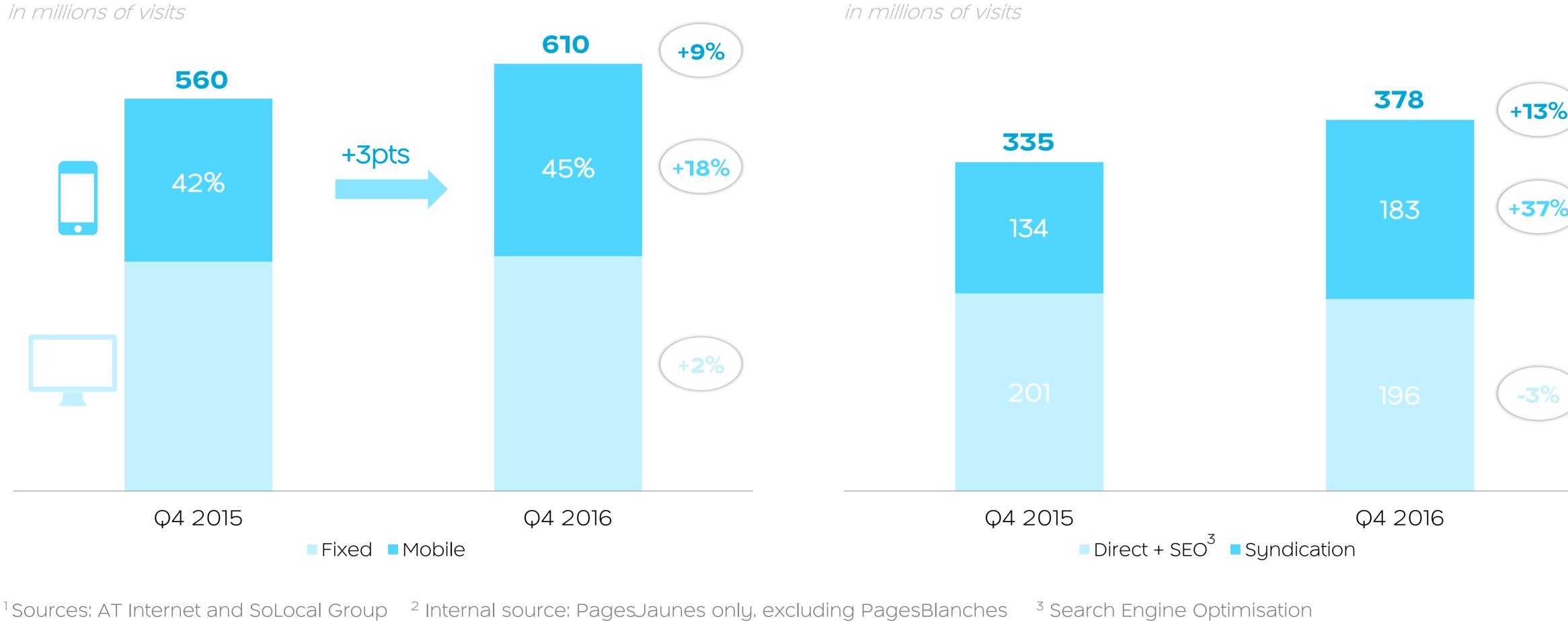






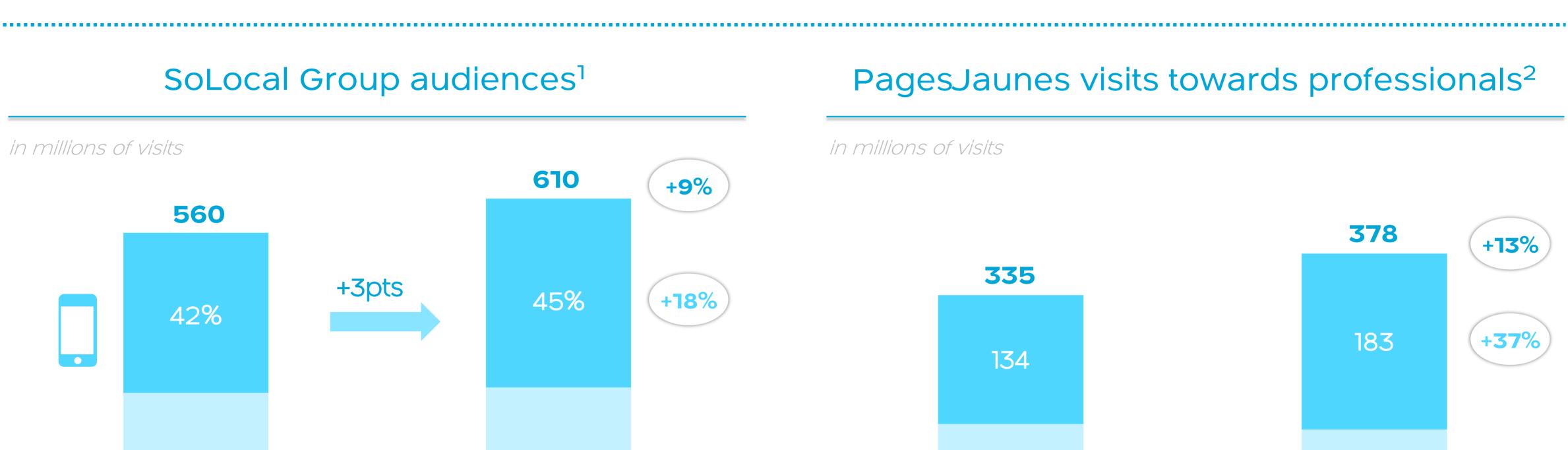
Steady audience growth in Q4 2016

SoLocal Group audiences¹



PagesJaunes visits towards professionals²

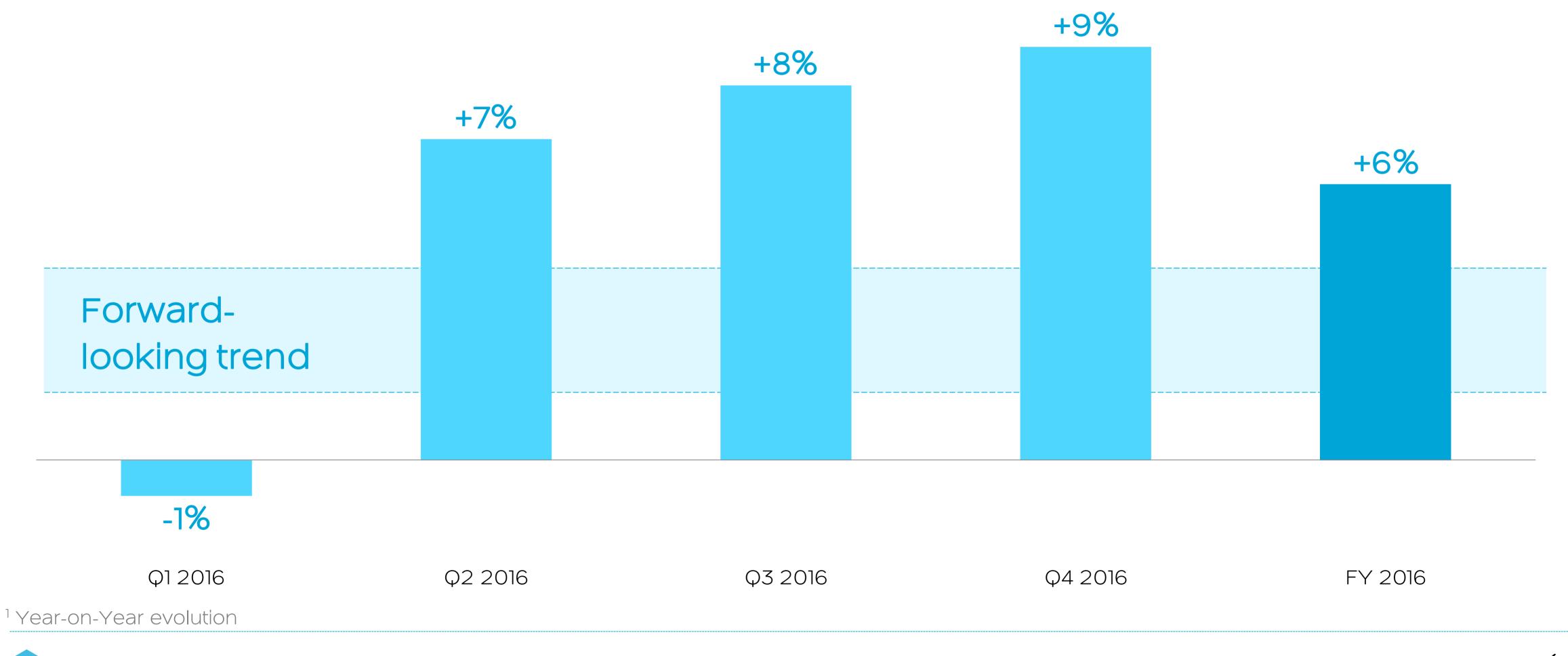






Continued audience monetisation resulting in a Local Search ARPA annual growth of +6%

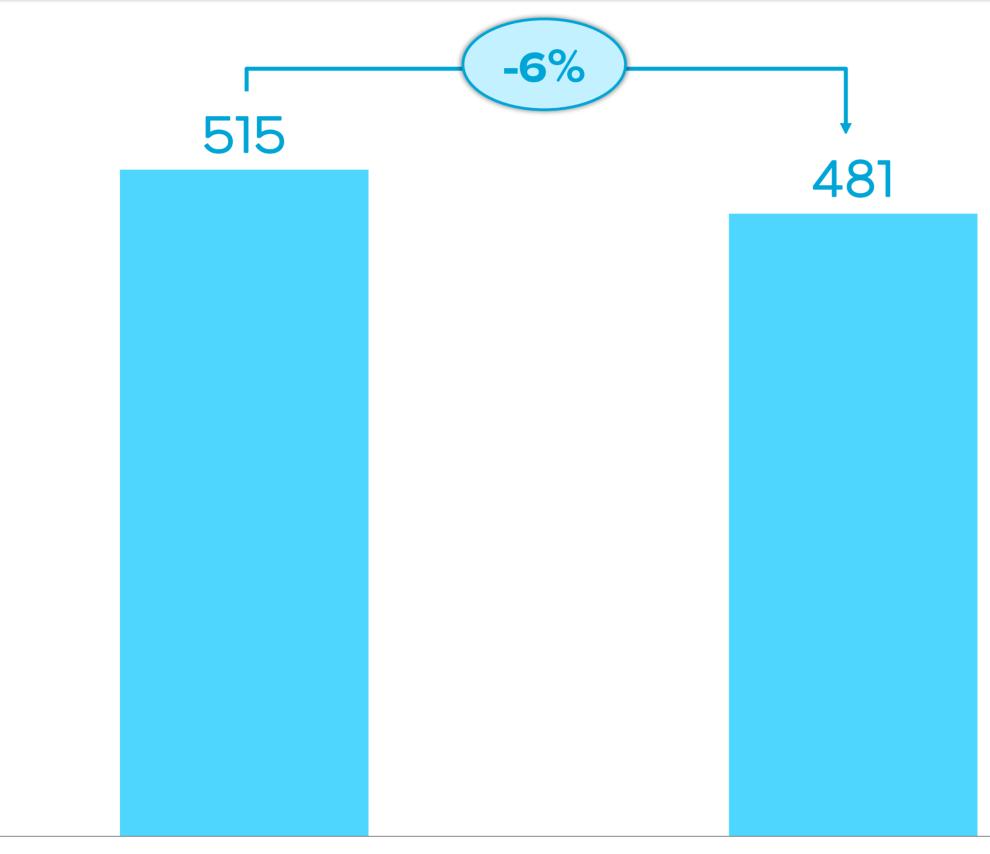
Local Search ARPA¹





Client base impacted by reduced investments in client acquisition





Q4 2015

Q4 2016

¹ Year-on-Year evolution of average number of clients

 Annual decrease mainly due to limited investments in telesales client acquisition...

despite positive dynamic of field client acquisition driven by new tools and sales approach aiming at focusing on key accounts and high ARPA clients

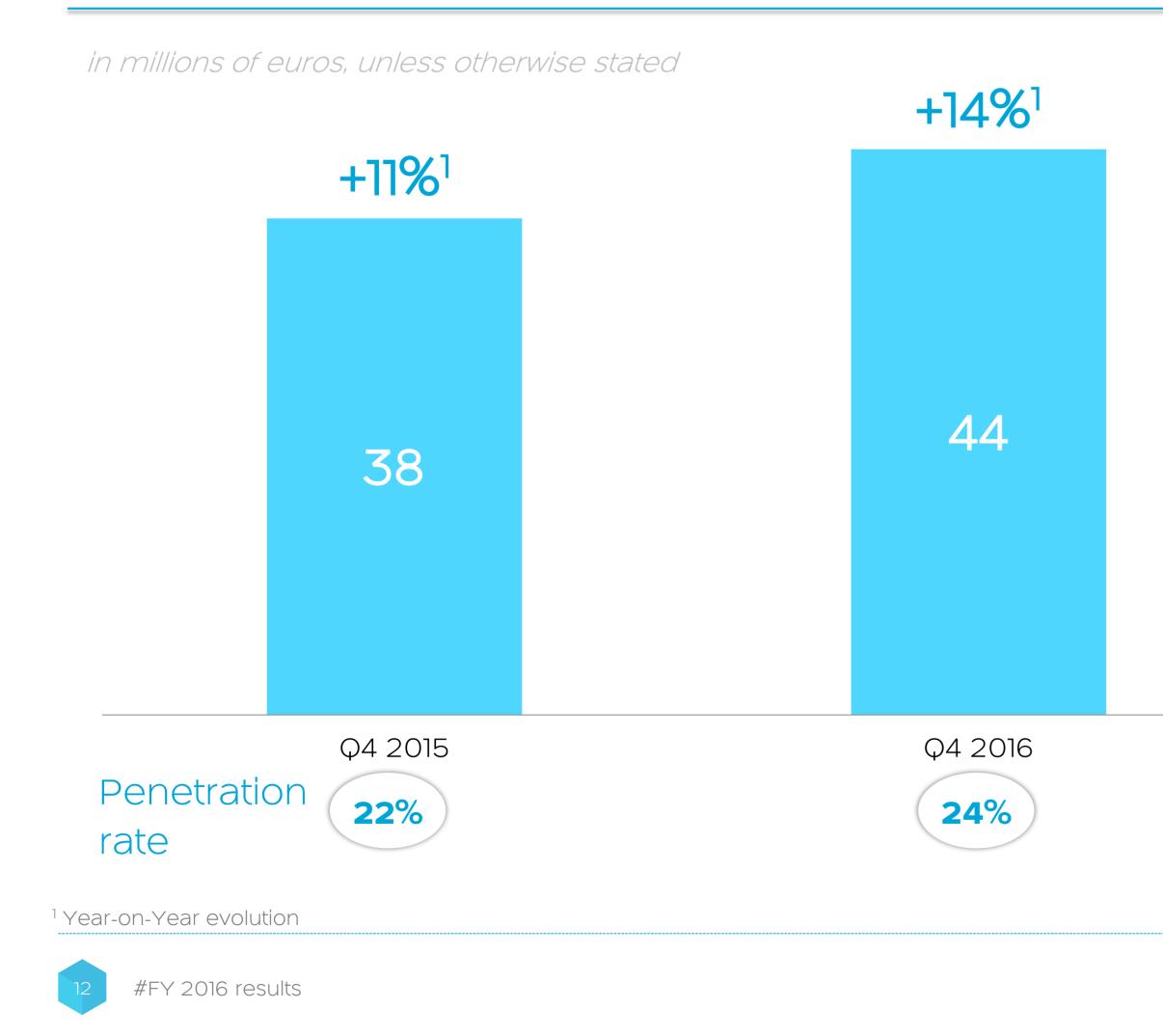






Strong Digital Marketing dynamic driven by innovative offerings

Revenue growth and penetration¹



 Digital Marketing revenue growth +14%, starting to reflect strong sales order dynamic until September 2016

 Digital Marketing revenues representing 21% of total revenues in Q4 2016 ahead of Print & Voice

Penetration rate +2pts thanks to innovative product range (high end websites, data and programmatic and PagesJaunes Doc online scheduling)



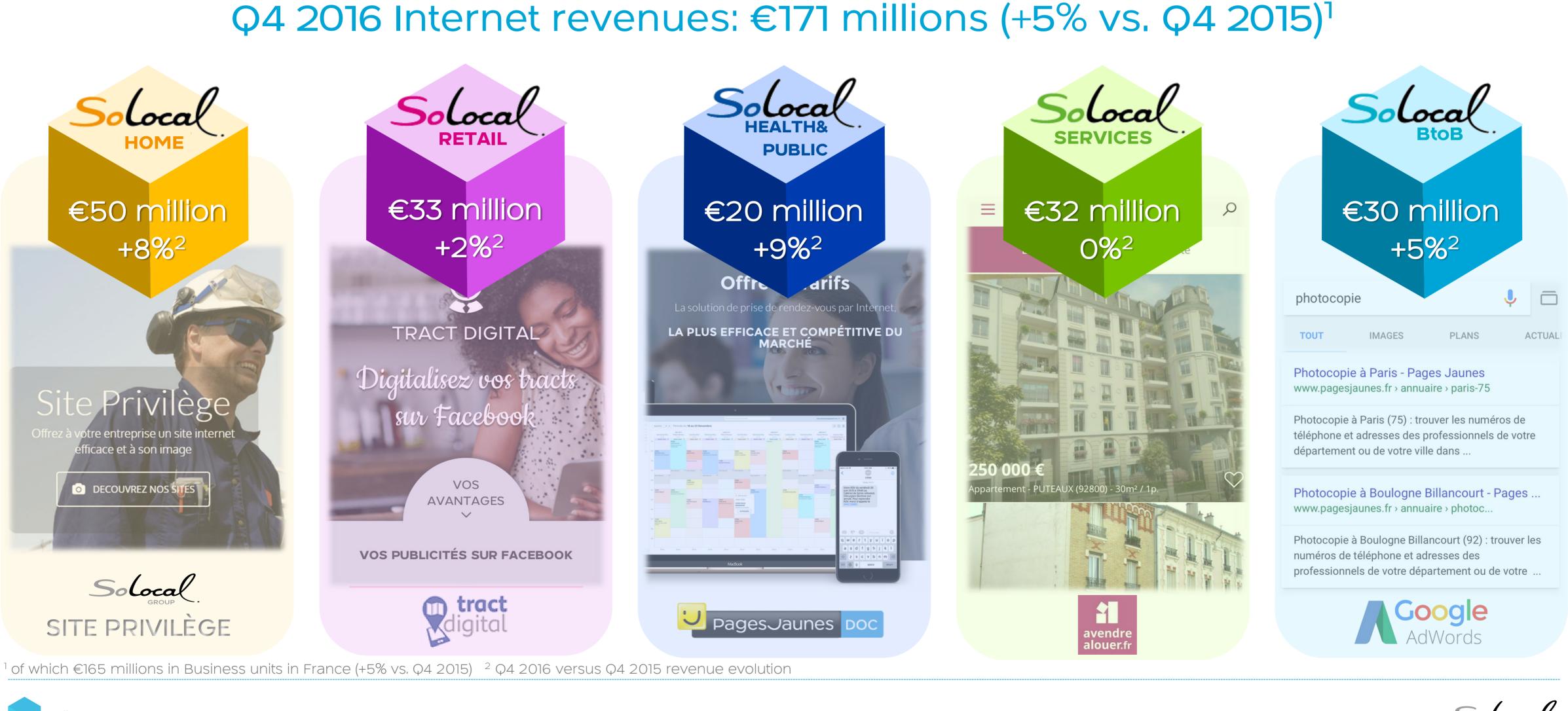






Q4 2016 Internet revenues and highlights by vertical

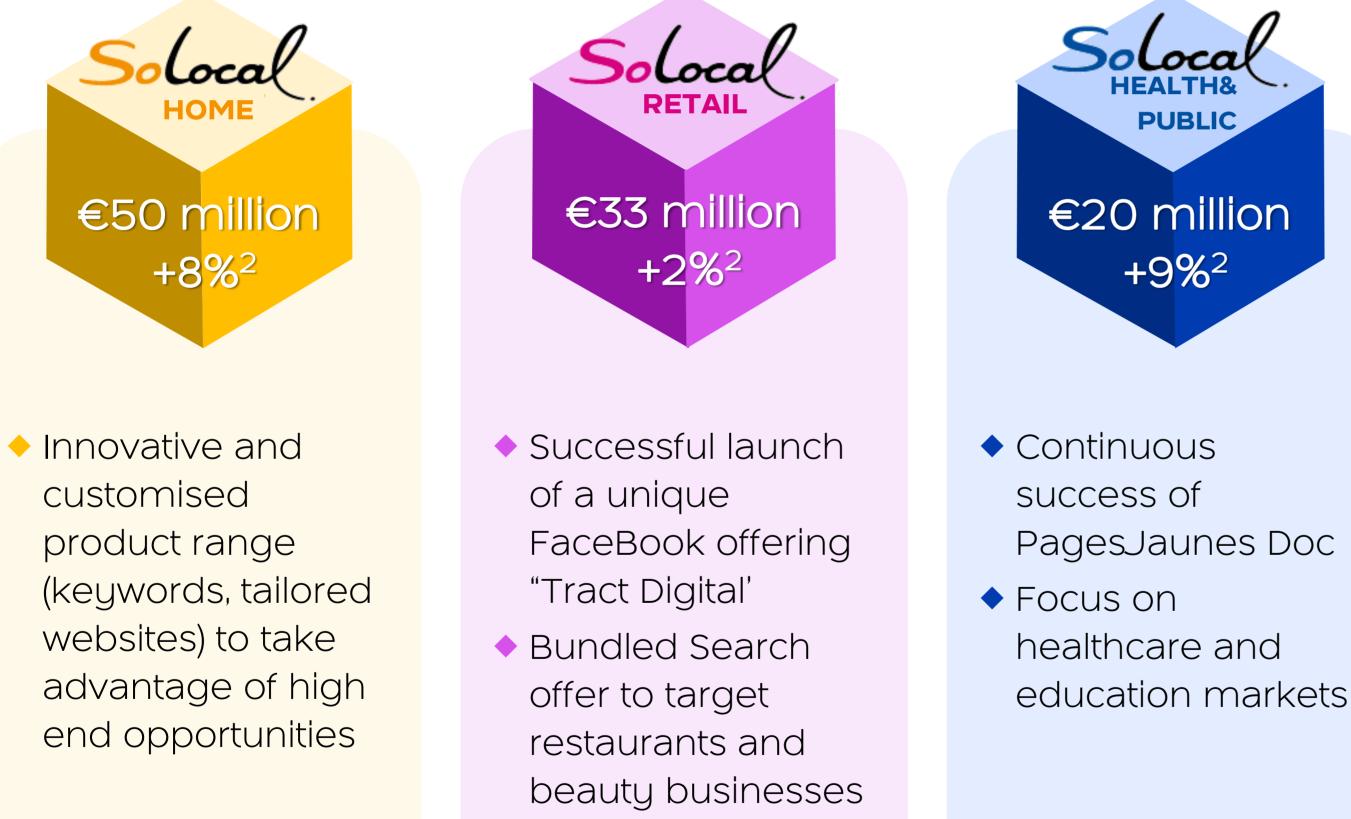
Q4 2016 Internet revenues: €171 millions (+5% vs. Q4 2015)¹





Q4 2016 Internet revenues and highlights by vertical

Q4 2016 Internet revenues: €171 millions (+5% vs. Q4 2015)¹



¹ of which €165 millions in Business units in France (+5% vs. Q4 2015) ² Q4 2016 versus Q4 2015 revenue evolution



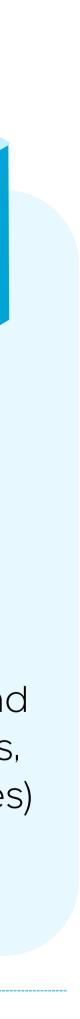
 Vertical most impacted by the context of financial restructuring resulting in lower commitment from large network clients



€30 million $+5\%^{2}$

 Strong rebound thanks to customized product range (PagesJaunes and Google keywords, high end websites)





Financial Performance

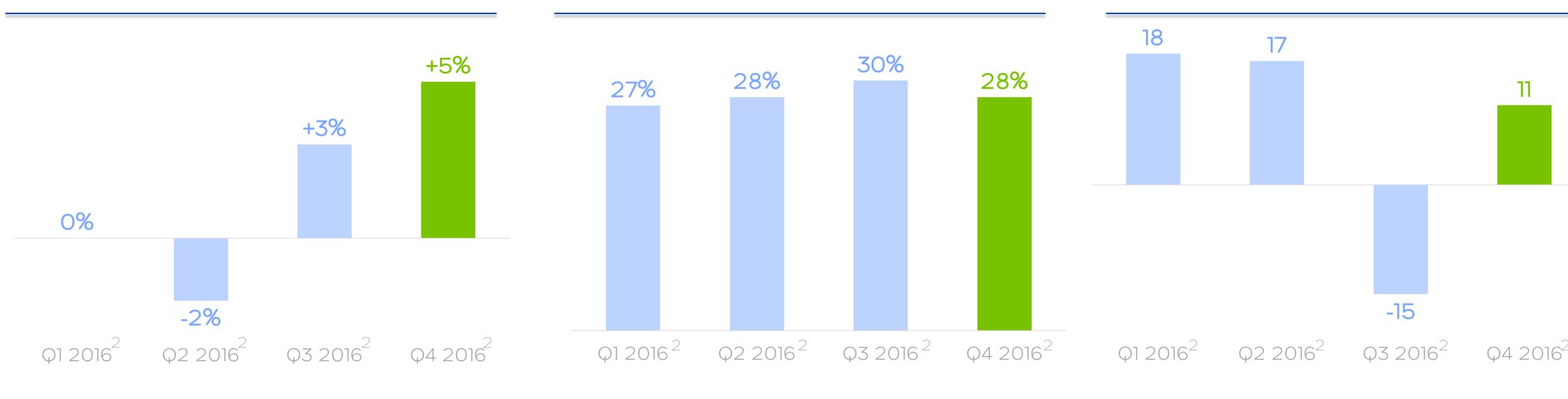
Virginie Cayatte Chief Financial Officer





2016 financial performance

Internet revenues growth



2016 +1%³

2016 28%4

¹ Total (Internet + Print & Voice) recurring EBITDA ² Year-on-Year evolution (scope: continued activities) ³ Internet revenues growth (FY 2016 vs FY 2015) ⁴ Total 2016 (Internet + Print & Voice) recurring EBITDA to revenue margin



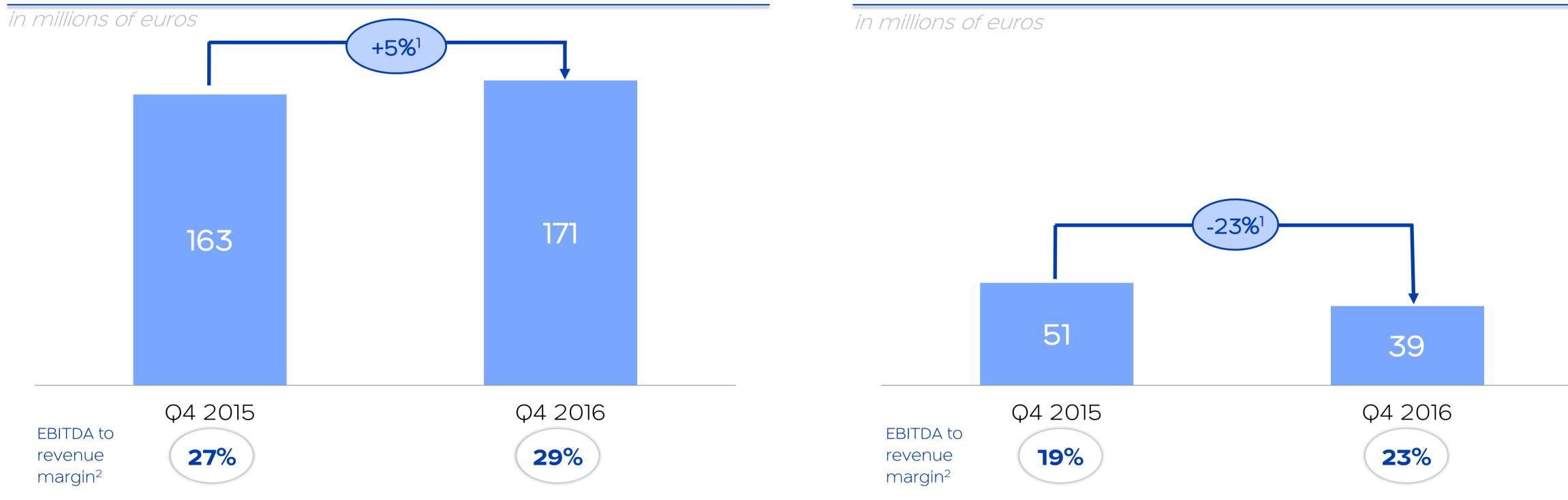
Free Cash Flow

2016 €31M



Q4 2016 performance by business line

Internet revenues



- scaling up
- Print & Voice revenues at €39M, down by -23% over the period and representing less than 20% of total revenues

¹ Year-on-Year evolution (scope: continued activities) ² Recurring EBITDA to revenue margin (scope: continued activities)

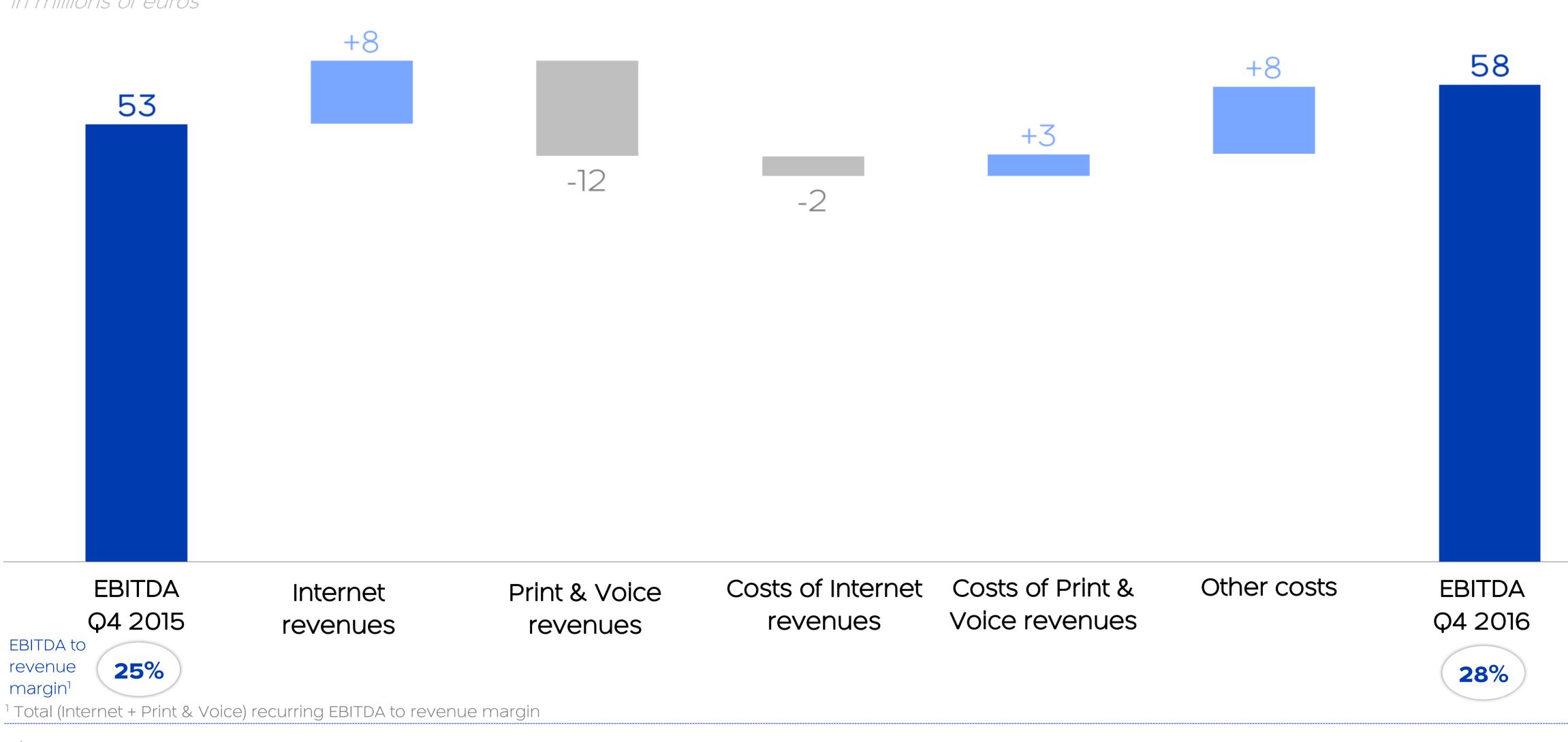
Print & Voice revenues

Internet revenues at €171M in Q4 2016, up by +5% versus Q4 2015, mainly driven by Digital Marketing platforms progressively



Q4 2016 EBITDA improvement driven by Internet revenue contribution and sales cost decrease

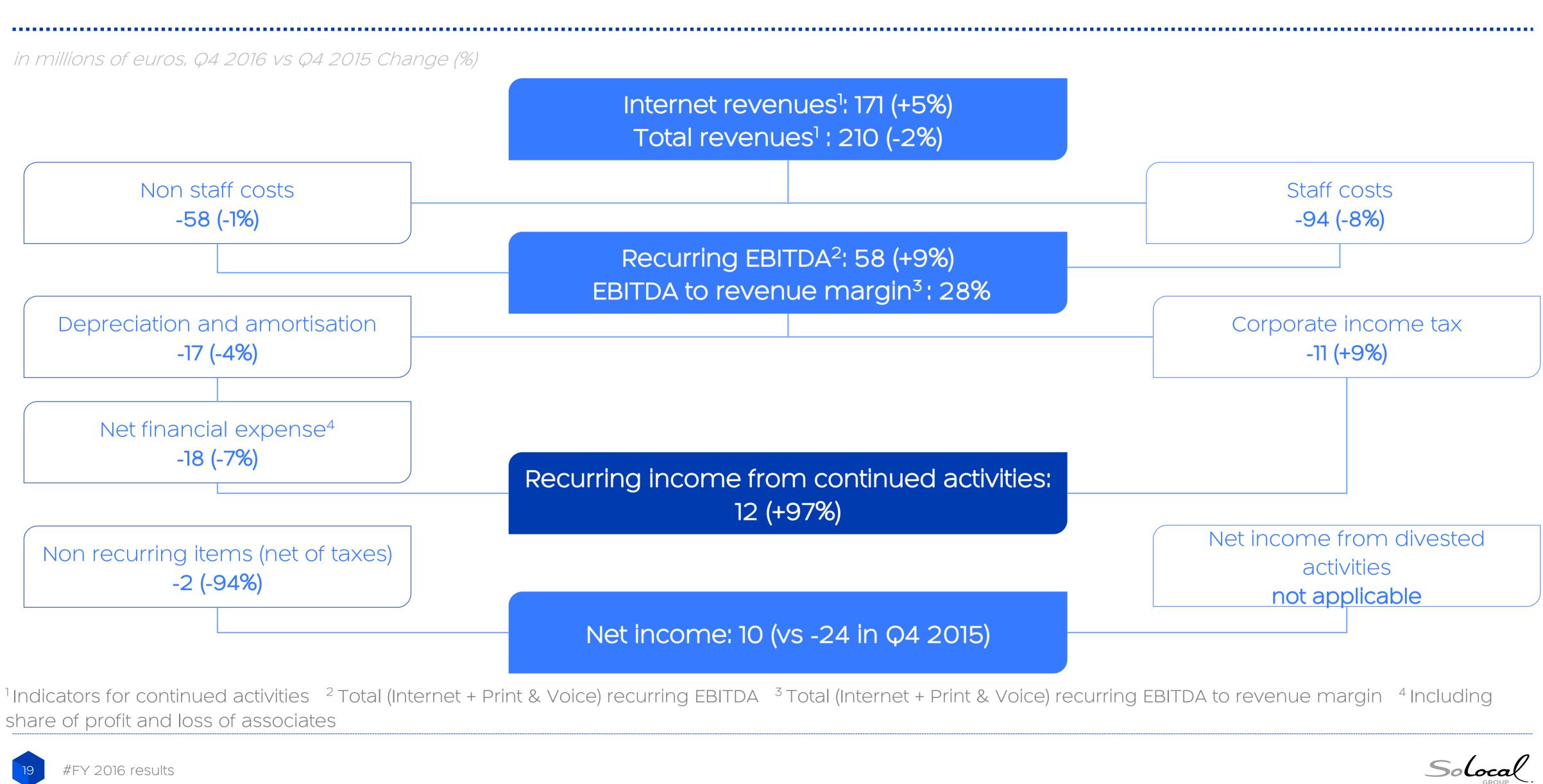
in millions of euros



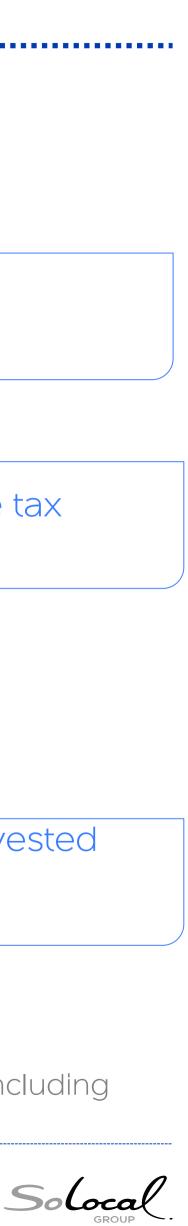


Q4 2016 net income of €10 million

in millions of euros, Q4 2016 vs Q4 2015 Change (%)

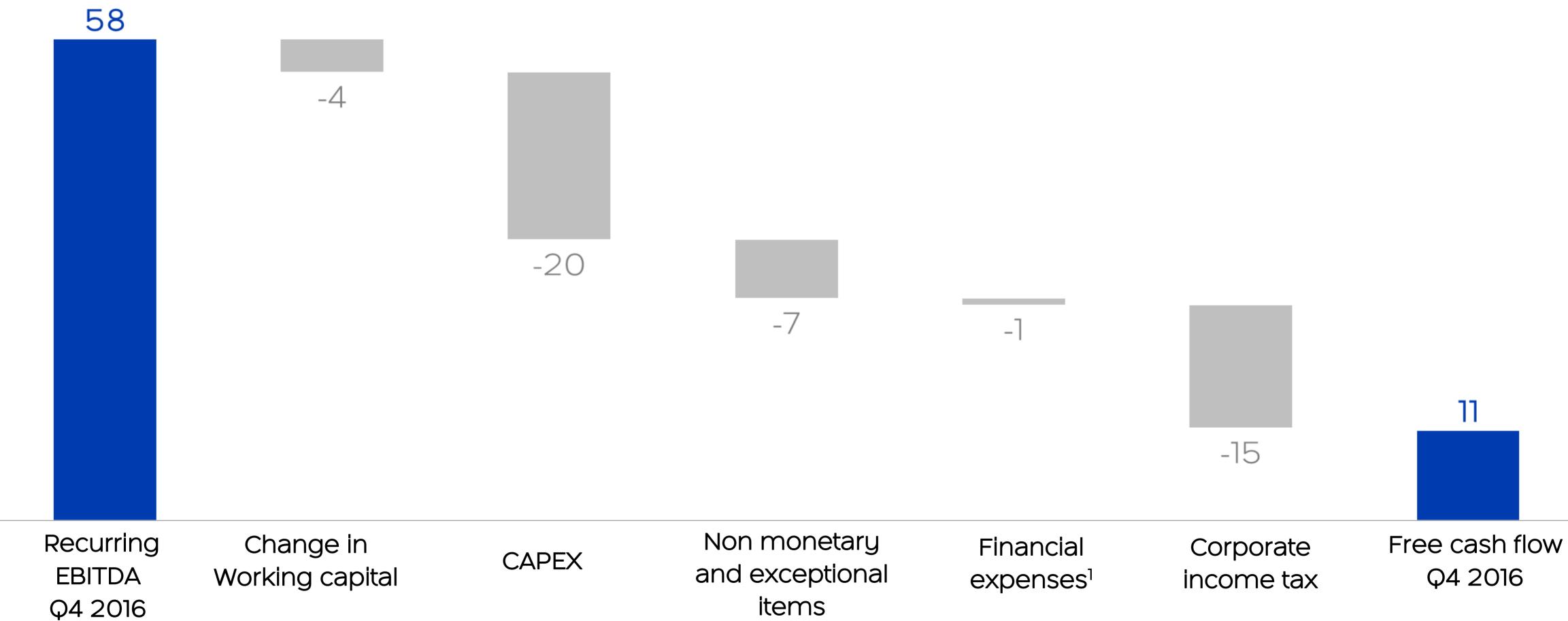


share of profit and loss of associates



Q4 2016 Free cash flow

in millions of euros



¹As agreed in the financial restructuring plan, interest payments have been postponed to the closing date of the financial restructuring plan of the Company





Full year 2016 financial overview

in millions of euros, unless otherwise stated

Revenues

- Internet revenues
- Print & Voice revenues

Expenses

- Non staff costs
- Staff costs

Recurring EBITDA

EBITDA to revenue margin

Net Income from continued activities

Free Cash Flow from continued activities

Financial leverage

¹ Scope: continued activities ² Net leverage pro forma post financial restructuring as defined in the bond documentation and which is based on FY 2016 EBITDA and a net debt taking into account a reinstated debt as envisaged in the financial restructuring plan presented at the EGM of 15 December 2016

FY 2015 ¹	FY 2016	Change
873	812	-7%
640	649	+1%
232	164	-30%
(602)	(583)	-3%
(208)	(215)	+3%
(394)	(368)	-7%
270	229	-15%
31%	28%	-3pts
43	49	+15%
67	31	
3.79x	4,72x / ~ <i>1,5x</i> ²	







Outlook

Jean-Pierre Remy **Chief Executive Officer**





Outlook for 2017

The Group announces its outlook for 2017 and expects:

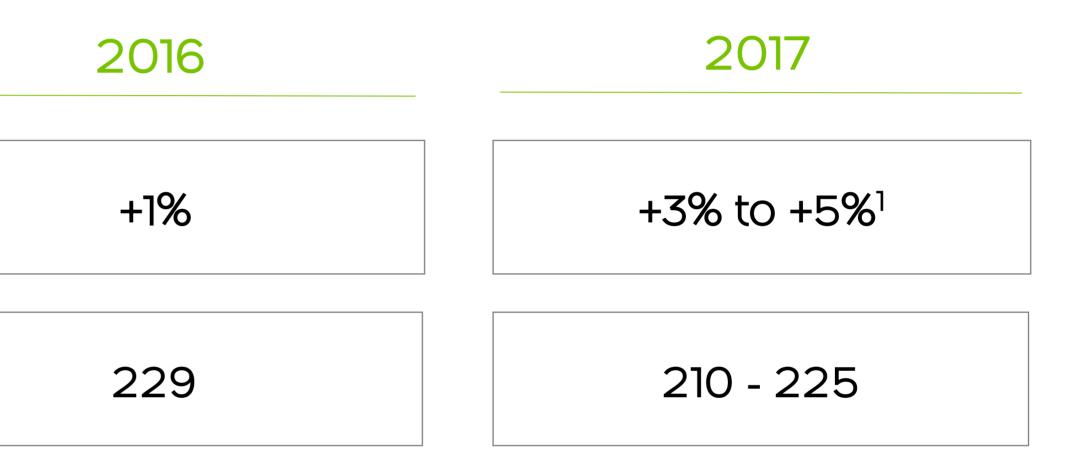


Recurring EBITDA (in €M)²



- Disclosure of quarterly revenues for Q1 & Q3³
- Full disclosure of results for H1 & FY

¹Compared to 2016² Total (Internet + Print & Voice) recurring EBITDA³ as per commitment in the bond documentation





Long-term ambition

Growth rate in %, unless otherwise stated	2016 ¹	2017 ¹	2018 ²³	CAGR 2018-2020 ³
Internet growth	+1%	+3% to +5%	+9%	High single-digit
EBITDA growth ⁴	-15%	-8% to -2%	+5%	High single-digit

¹ Scope: continued activities ² Internet revenue and EBITDA growth rates in line with the targets of revised Conquer 2018 plan released on 25 November 2016 ³ From 2018 onwards, the indicators of financial performance will concern the consolidated scope corresponding to the continued activities. The forward-looking statements in this presentation are not forward-looking forecasts within the meaning of Regulation (EC) No. 809/2004. Forward-looking statements are based on the current beliefs, assumptions and expectations of the Company and take into account all information currently available. They do not guarantee the future performance and are subject to various risks and uncertainties, including those detailed in the "risk factors" of the document reference and its updates ⁴ Total (Internet + Print & Voice) recurring EBITDA

The financial restructuring will allow to implement « Conquer 2018 » which will enable to deliver:





Financial restructuring plan aims at drastically deleveraging the Group

- Allocation of 3 new shares for 2 existing shares to existing shareholders
- ~€400m Rights Issue: up to 400 million new shares at an issue price of €1.00
- Reserved capital increase converting part of creditors' claims into equity: 77 million to 81 million new shares at an issue price of €2.14 to €4.73
- From zero up to 100 million new shares in exchange of part of creditors' claims into Mandatory Convertible Bonds
- Allocation of 0 to 45 million warrants to existing creditors at a strike price of €2.00

Indicative timetable: implementation by Q1 2017¹

¹The calendar is subject to changes, in particular in connection with the period the above mentioned Rights Issue.

¹ The calendar is subject to changes, in particular in connection with the period for obtaining the visa of the Autorité des Marchés Financiers on the prospectus related to





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Questions & Answers





Solocal GROUP

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